



Joint Basing Monthly Newsletter | NOVEMBER 2010

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This month finds us hard at work evaluating the 311 Joint COLS change submissions we received from the joint bases. It's obvious a tremendous amount of thought went into these submissions, and we are grateful for the input. Each "spiral" makes the Joint COLS better! As of today, the OSD staff has completed our functional evaluation and now the Service Headquarters are reviewing the submissions and staffing them with their functional experts. At first blush, roughly half the changes submitted were administrative. The rest were "substantive" changes we'll present for approval at the PMR in February.

It's worth reviewing the purpose of the Joint COLS as we make our way through this process. In the beginning of the joint basing campaign, we made a number of foundational decisions. One of the most important of those decisions was establishing a common installation support lexicon (definitions) and common standards. Those standards, the Joint COLS, serve two very important purposes. First, they provide a mechanism for objectively evaluating the performance of the joint base installation support command. Because the Services differ in their approaches to installation support—sometimes widely—it's imperative to ensure there is an objective way to ensure the joint base command delivers appropriate levels of service. This is particularly necessary given there was a resource transfer, and military personnel are under the tactical control of a joint commander. Second, and as important, the Joint COLS provide a mechanism to build partnership across Service lines. The Joint COLS provide a "Rosetta Stone" where requirements can be translated and harmonized. It's a much more straightforward approach to management when all understand the desired end state, and less likely to generate conflict if all understand where the money went.

We are pleased to work with the Joint Base community over the next two months to finalize this next spiral of Joint COLS development.

- Col. Mickey Addison, USAF, Deputy Director, Basing



(Top) Joint Base Lewis-McChord, Washington – Joint Base Lewis-McChord Full Operational Capability ceremony, October 2010. (JBLM Visual Information Center/Robert Delgado)

(Bottom) Pentagon. (DoD photo/Master Sgt. Ken Hammond)



The view from South Side fourth deck of the BEQ, Joint Base Myer-Henderson Hall, Arlington, Virginia, October 4, 2010. The view consists of the Navy Annex, Air force Memorial and Henderson Hall Battalion. (U.S. Marine Corps photo/ Lance Corporal Tia Schumann)



Open Policy Issues

Talking Points

Financial Services Transfer

On October 21, 2010, the Senior Joint Base Working Group (SJBWG) made a final decision on the definition of “financial services” at joint bases and a course of action to transfer the function to the supporting Service Component. For joint bases, “financial services” refers to customer service for military pay, civilian pay, and travel pay for all personnel assigned to the Military Departments at the joint bases.

The Financial Services Working Group, with the Air Force as lead, is developing the business rules and supplemental guidance to support the Joint Base Commander (JBC) in providing financial services to the joint base. The Under Secretary of Defense (Comptroller) (USD(C)) will issue the supplemental guidance not later than March 1, 2011. The joint bases must maintain the organizational structure for the financial services offices through March 1, 2012, which is 12 months after the USD(C) expects to release the supplemental guidance. The “freeze” will allow issues that come up in that 12-month period to be resolved before attempting to streamline or find efficiencies. To record the SJBWG decision, the USD(C) is currently preparing a memo, which we expect to be released in December 2010.

Program Management Review (PMR) Update

The next PMR will be on February 2-3, 2011 at Joint Base Myer-Henderson Hall. The purpose of the PMR is to discuss proposed revisions to the Joint Common Output Level Standards (COLS), policy, joint base performance, and potential efficiencies. Participation is aimed at principal members of the SJBWG, the Joint Base/Region Intermediate Command Summit (ICS), and the Joint Base/Region Partnership Council. Each principal member is invited to bring one additional representative.

To register for the PMR, please go to the following website – <https://www.enstg.com/signup/> (conference code: EXE15659). The deadline to register for the PMR is **January 14, 2011**. Information on the conference facility, hotels, conference fees, directions, and other information is available on the registration website. Please note that only cash and checks are acceptable to pay the conference fee, which is due when you arrive at the conference.

Day 1 of the conference (February 2) will consist of Service-only and ICS meetings. The Service Headquarters (HQ) will distribute schedules and agendas for these meetings. Day 2 of the conference (February 3) will be the full PMR. The agenda for Day 2 will be available on the registration website closer to the date of the conference.



(Above) A set of current Joint Base logos

Missing Something?

If you are working through an issue that requires resolution and it is not addressed in this newsletter, please bring it to our attention.

- OSD: jointbasing@osd.mil • Army: armyjointbasing@conus.army.mil • Navy: ANND_CNICHQ_Jointbasing@navy.mil
- Air Force: af.jointbasing@pentagon.af.mil • Marine Corps: jbworkinggroup@usmc.mil



Joint Base Lewis-McChord, Washington – Joint Base Lewis-McChord Full Operational Capability ceremony, October 2010. (JBLM Visual Information Center/Robert Delgado)

Talking Points

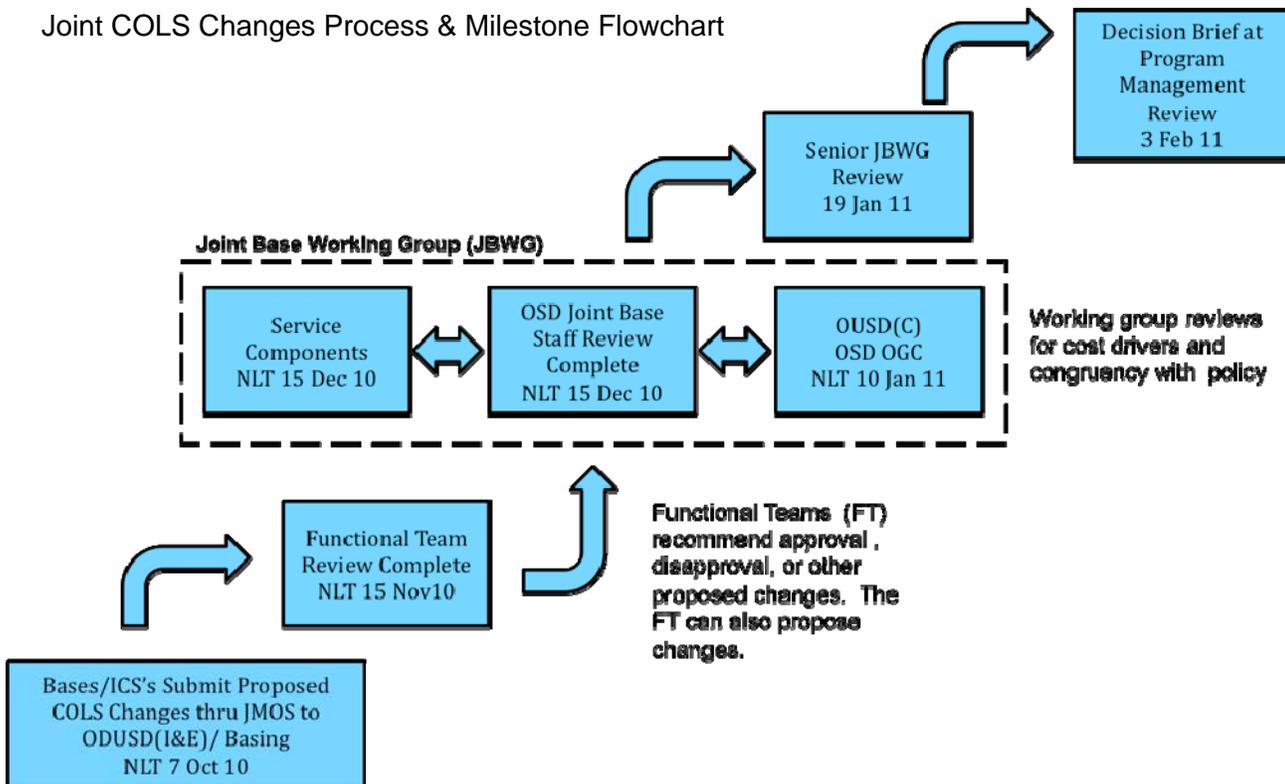
Update on Status of Proposed Joint COLS Changes

On November 15, 2010, the Office of the Secretary of Defense (OSD) functional leads submitted their recommendations on the proposed Joint COLS changes submitted by the joint bases. (See Joint COLS Change Process & Milestones Flowchart below.) We consolidated the OSD functional leads' recommendations and distributed the Joint COLS changes to the Service HQ for review. Our recommendations and the Service HQ recommendations are due on December 15, 2010. Following that, we will distribute the Joint COLS changes to the Office of the General Council and the USD(C) for review. Their review is due on January 10, 2011 in preparation for presentation at the SJBWG meeting on January 19, 2011, and the final decision at the PMR on February 3, 2011. The "voting members" at the PMR are the SJBWG and ICS principals.

Update on Joint Base Proposed Memorandum of Agreement (MOA) Changes

The MOA changes proposed by the joint bases are currently under review by the Service HQs. The Service HQs are submitting the MOA change packages to OSD as they come to agreement on all the issues. Currently, a few issues still exist, but the Services are actively working through them. Thus far, the Services submitted the Joint Base Andrews-Naval Air Facility Washington MOA changes to OSD on November 18, 2010 and our review will be complete by December 3, 2010.

Joint COLS Changes Process & Milestone Flowchart





(Left) A miniature C-17 Globemaster III drives down 5th Avenue in New York City during the Veterans Day Parade on November 11, 2010. The C-17 followed a flight of Joint Base McGuire-Dix-Lakehurst Airmen to the review stand in front of the New York Public Library. (U.S. Air Force photo/Senior Airman David Carbajal)

(Bottom) Flights of Joint Base McGuire-Dix-Lakehurst Airmen march down 5th Avenue in New York City during the Veterans Day Parade. More than 700 Airmen marched in this year's parade in New York City. (U.S. Air Force photo/Airman 1st Class Dennis Sloan)

Basing Directorate

Newsletter Topics for Lessons Learned Spotlight

Each month, the Joint Basing Newsletter will spotlight lessons learned. The following list includes suggested topics for future newsletters. If you have any other suggestions or comments, please contact us at jointbasing@osd.mil.

- December – Financial Management
- January – Installation Safety Programs
- February – CPVF Tool Issues and Answers
- March – Joint Base “Culture” (or tips on how to be joint without losing Service identity)

Call for Articles

If you would like to prepare an article for the Joint Basing Newsletter, please contact us at jointbasing@osd.mil. Some suggestions for articles include reporting a success story at your joint base, detailing a functional issue or concern and how your joint base overcame it or discussing the impact of joint basing on your military community. Articles should be no longer than 600 words.

Joint Basing in the News

- Parade pays tribute to Veterans; Joint Base McGuire-Dix-Lakehurst, November 22, 2010

Joint Basing Website

We update the Joint Basing website on a daily basis, and email weekly updates to the website to all members of the group. We made the following update during the month of November:

- Joint Basing October 2010 Newsletter

